# Spending Other People's Money: What are the Rules?

### Socio-Economic Evaluation

"Trade" and economic efficiency Equity, access to opportunity Industrial policy

- rail network
- interstate highway & trucking
- suburbanization and land availability
- job generation (costs and benefits)
- project evaluation
  - benefit/cost
  - NEPA
  - cost effectiveness

### Financial Evaluation

- Ways and means
- Bonding
- Federal grants
- Loans
- User finance
- Land use contributions
- EIR and infrastructure adequacy

#### Federal Role

- Philosophical, trade, etc.
- Job policy, constituencies
- Peanut butter (Nutella, Marmite, Dulce de leche)
- Peanut butter avoidance
- Categories
- Flexibility

# Project Purposes and Origins

- Capacity for service quality
- Capacity for quantity, growth
- Access to intermodal facilities, ports
- Access to land use
- Investments to reduce operations costs
- Patronage (municipal, other)

# Operations & Maintenance vs. Capital

- Reasons to fund capital differently
- Distortions from funding capital differently

### Use of Models

- CTPS
- Conservation Law Foundation

### Programming

- Bridges across the Nile
- Interstate highway system
- MPO and flexibility
  - long-range plan
  - transportation improvement plan
  - annual element
- Fiscal constraint
  - over-programming
  - batching
  - instructions
- NEPA and lead time

# Project Purposes and Origins

#### Local match: who decides?

- metropolitan planning organization: who really decides?
- surrogate customers
- municipalities
- land owners, developers, builders
- Jack Sprat & wife
- CTPS: model doesn't matter
- CLF: model does matter